

Professional Collaborative Agency

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Concepts of professionalism within the context of early childhood education and care (ECEC) have been debated internationally. Building on the premise that the ECEC workforce are central to the quality of services, there is heightened interest as to what constitutes a quality workforce and how this is evidenced. While quality and professionalism cannot be seen to equate to the same thing, much of the debate surrounding the workforce has centred on the knowledge required to fulfil the professional role. However, determining the function of the professionals) and 'top down' (policy objectives), symbolising different expectations of the profession and the knowledges required to work in ECEC. However, this relationship is far from binary, as professionalism is both individual and social, the individual knowledge to fulfil the social responsibility of the profession.

Using Kaz Stuart's (2014) model of collaborative agency which highlights context, collective professional identity, collective empowerment and collective agency, we will explore some of the factors that prompt individual members of the ECEC workforce to collaborate. The history of the development of ECEC organisations presents us with many examples of individuals responding to local and occasionally personal needs. Sometimes these examples involve responses to national movements, such as the spread of Froebelism in the late 19th and early 20th centuries and the development of the playgroup movement in 1960s. In recent years, however, collaboration has often been prompted, both deliberately and consequently, by changes in policy. The most striking examples of this is the push towards integrated ECEC services in the four countries of the UK as a result of explicit changes in government policy, which were in themselves prompted by the stories of individuals suffering as a consequence of a lack of collaboration. A wave of 'joined up' working led to the Every Child Matters agenda in England and Getting it Right for Every Child in Scotland. Changes in government and financial climate might have pushed these initiatives to one side, but the need and desire to collaborate has persisted, giving rise instead to a collective response first to austerity and then to policy changes deemed to be deleterious to the ethos of ECEC. We will explore the importance of common ground (Kuziemsky and Cornett, 2013), shared values (Stuart, 2018) and sustainable leadership (Georgeson 2017) in shaping this newly emerging form of collaborative agency in the context of a disparate and still largely disempowered sector.

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